

Helping high-performing SMEs to secure high value, long-term framework contracts on major projects



# 

### **AGENDA**

**PPP UPDATE** 

BUILDING THE ENTERPRISE AND OPPORTUNITY PIPELINE

OUR MATCHMAKER JOURNEY

- WILLIAM KING CONSTRUCTION
- **DELKIA**
- **LEL NUCLEAR**

MATCHMAKER 3.0 – 2024/25 LOOK AHEAD

GROWING WELL UPDATE

10.15am PPP UPDATE

Duncan Elliott, Programme and Project Partners

PROGRAMME & PROJECT PARTNERS
AT SELLAFIELD

10.30am BUILDING THE ENTERPRISE AND OPPORTUNITY PIPELINE

John Rossiter, Programme and Project Partners



10.45am OUR MATCHMAKER JOURNEY

Shawn Ackerlay, William King Construction Mark Sisson, Delkia Nick Robinson, LEL Nuclear







11.00am MATCHMAKER 3.0 - 2024/25 LOOK AHEAD

Dominic Doig, Ewan Peacock and Ben Quitman, Solomons Europe

solomons europe

11.30am GROWING WELL UPDATE

Ben Quitman, Solomons Europe





### DUNCAN ELLIOTT, PROGRAMME AND PROJECT PARTNERS

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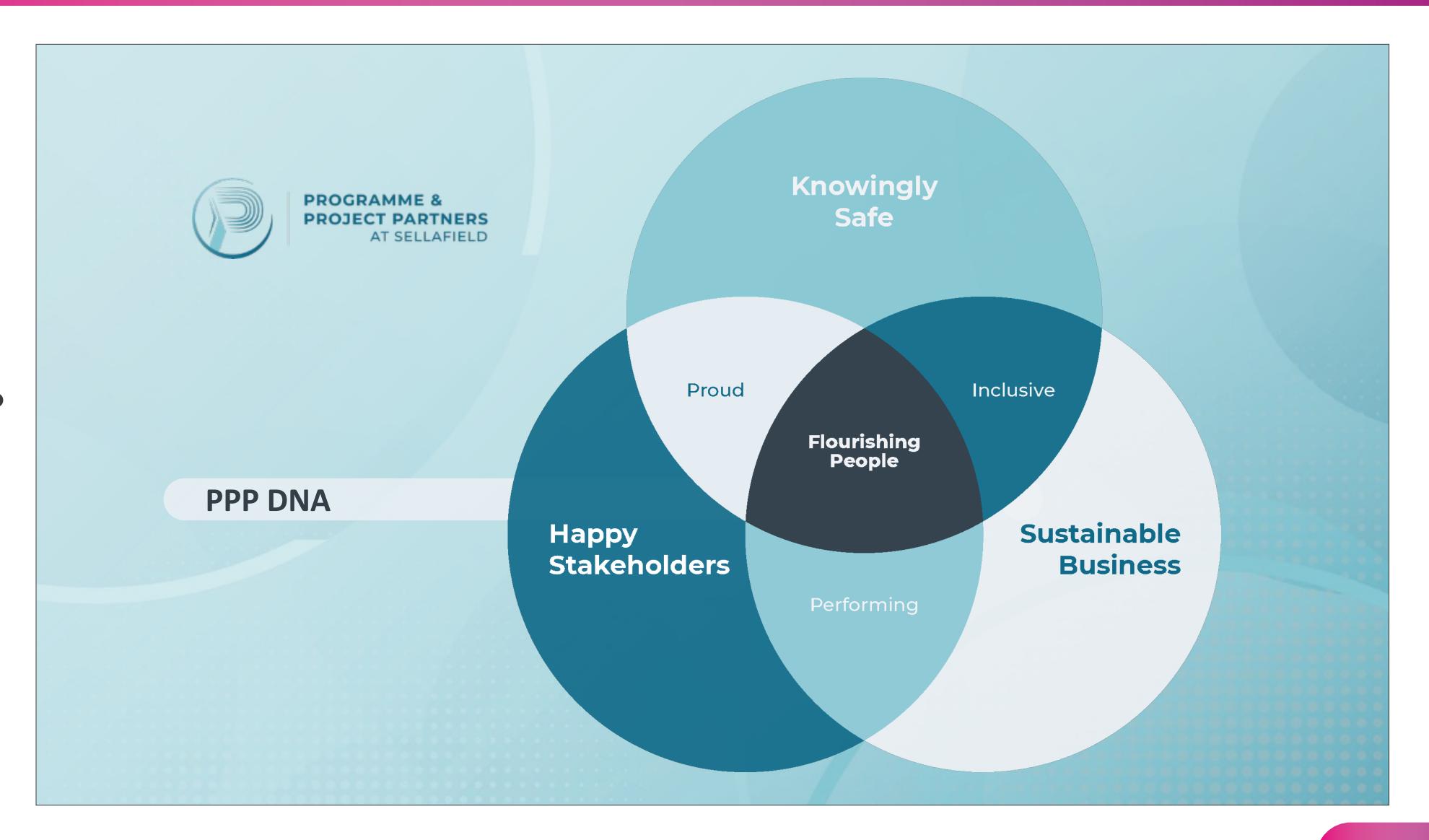
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**GROWING WELL UPDATE** 

PPP INFLIGHT AND FUTURE PROJECTS **Pre SOC** SOC - OBC OBC - FBC **Post FBC Pipeline Pre-construction** Construction **PPP Projects under construction Future Opportunities PPP Projects pre-construction Projects due to Transition to PPP** SFM New Fuel Store SIXEP Waste Management Receipt Replacement Analytical Plant (RAP) SIXEP Continuity Plant (SCP) Facility (SWMRF) Waste Treatment Complex 2 SPRS Retreatment Plant (SRP) Box Encapsulation Plant 2 (BEPPS2) Lightly Shielded Store 2 SNM Future Storage (SNM) Lightly Shielded Store 1 (LSS1) Box Encapsulation Plant 3 Sludge Handling and Export Plant (SHEP) Box Encapsulation Plant 4 Crate Breakdown Facility **Engineered Drum Store 4 Stage 2 - Appraisal + Select** • SL setting direction until OBC SNM Future Storage 2 • PPP Resources under SL **Planning + Stage 1 Feasibility Stage 3 - Define** leadership **Stage 4 - Delivery** • PPP supplying resources to SL • Preliminary + detailed design • Value engineering under PPP • Construction, installation, Responsibility transitioned to PPP • Resources under SL leadership • Establish baseline & completion/handover • Project liability with SL Resources under PPP leadership Resources under PPP leadership requirements **PROGRAMME &** PROGRAMME & PROJECT PARTNERS **PROJECT PARTNERS** 

### JOHN ROSSITER, PROGRAMME AND PROJECT PARTNERS

PPP UPDATE

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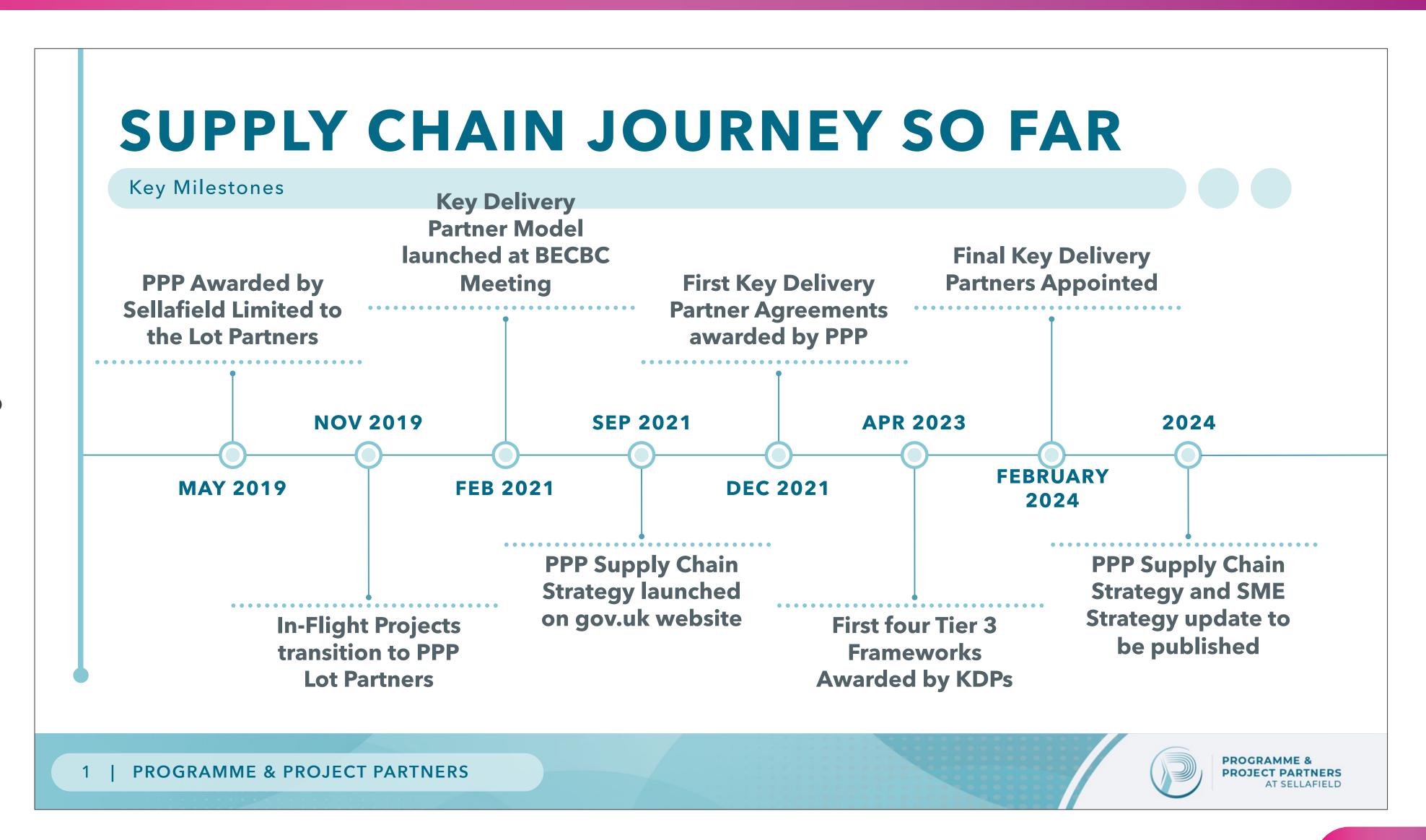
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GROWING WELL UPDATE

### FEBRUARY 2021

### **Supply Chain Matching Service**

- Unique opportunity to create a diverse, robust, resilient supply chain that encompasses long term commitments to local SMEs.
- Scale, size and volume of our packages may be prohibitive for SMEs as a standalone entity.
- Reality of end to end delivery of mega-projects: large organisations likely to act as lead KDPs.
- Clear direction that we expect KDPs to be inclusive of SMEs, with reciprocal long term commitments.
- Offering a Supply Chain Matching Service for SMEs interested in supporting prospective KDP tenderers as supply chain partners.
- Register interest for matching service at <a href="mailto:pppsupply.chain@sellafieldsites.com">pppsupply.chain@sellafieldsites.com</a>
   FAO Dawn Keenan.
- Information will be catalogued, reviewed and shared with companies where there are potential matches or synergies.

### Model summary

- KDP will 'deliver' works. Not looking to add layers of management contracting, looking for a strategic vehicle to support projects and CSFs.
- We believe this approach will be game-changing for the local supply chain and SMEs.
- Key point in delivering SL's transformation agenda and social impact in West Cumbria.
- We don't want "here today, gone in 5 years" big contractors. Keen to empower and grow competent Cumbrian supply chain capability for PPP and beyond.
- We don't want bids from large companies that promise to self-deliver and siphon off ad-hoc work to named subcontractors or SMEs.









### PPP UPDATE

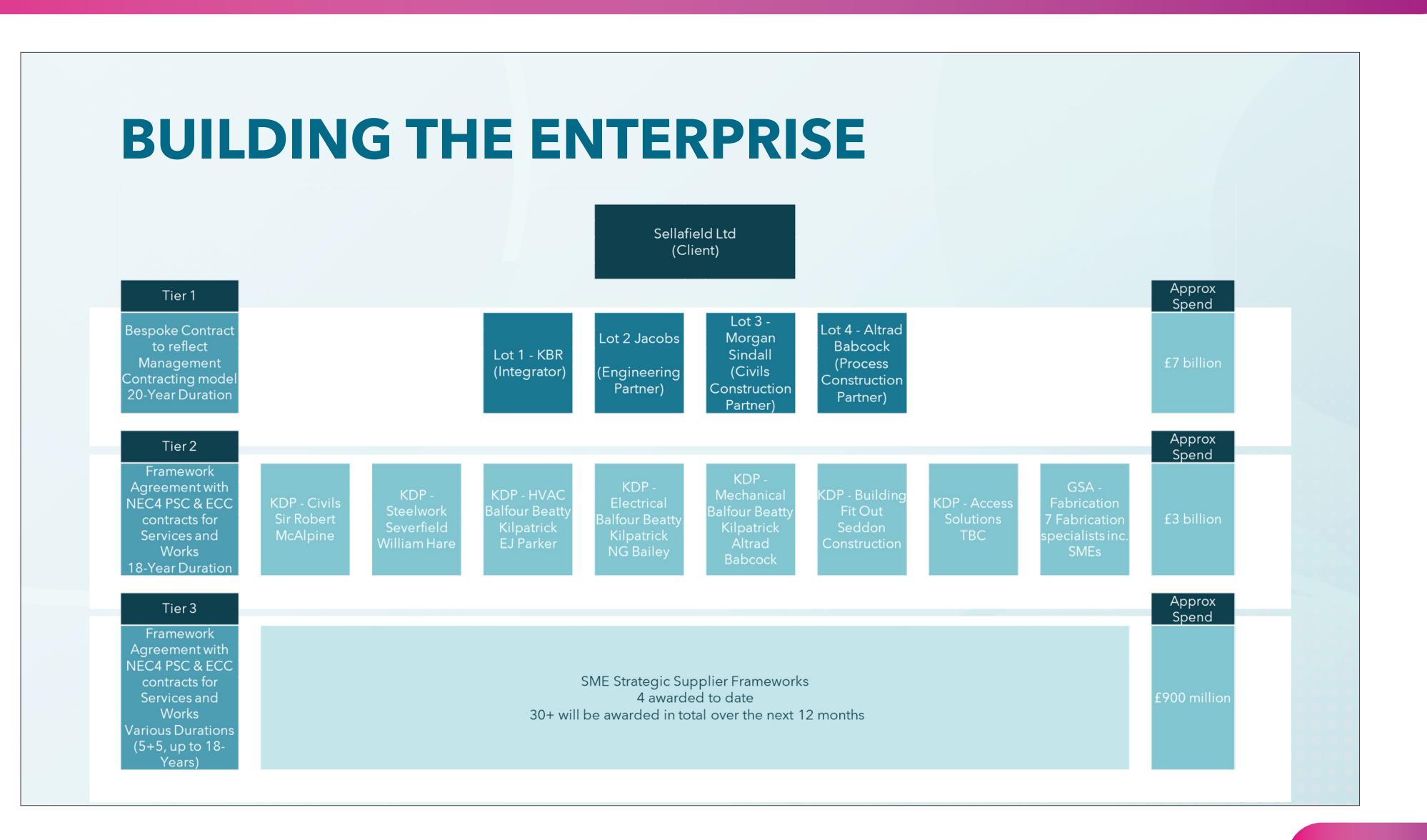
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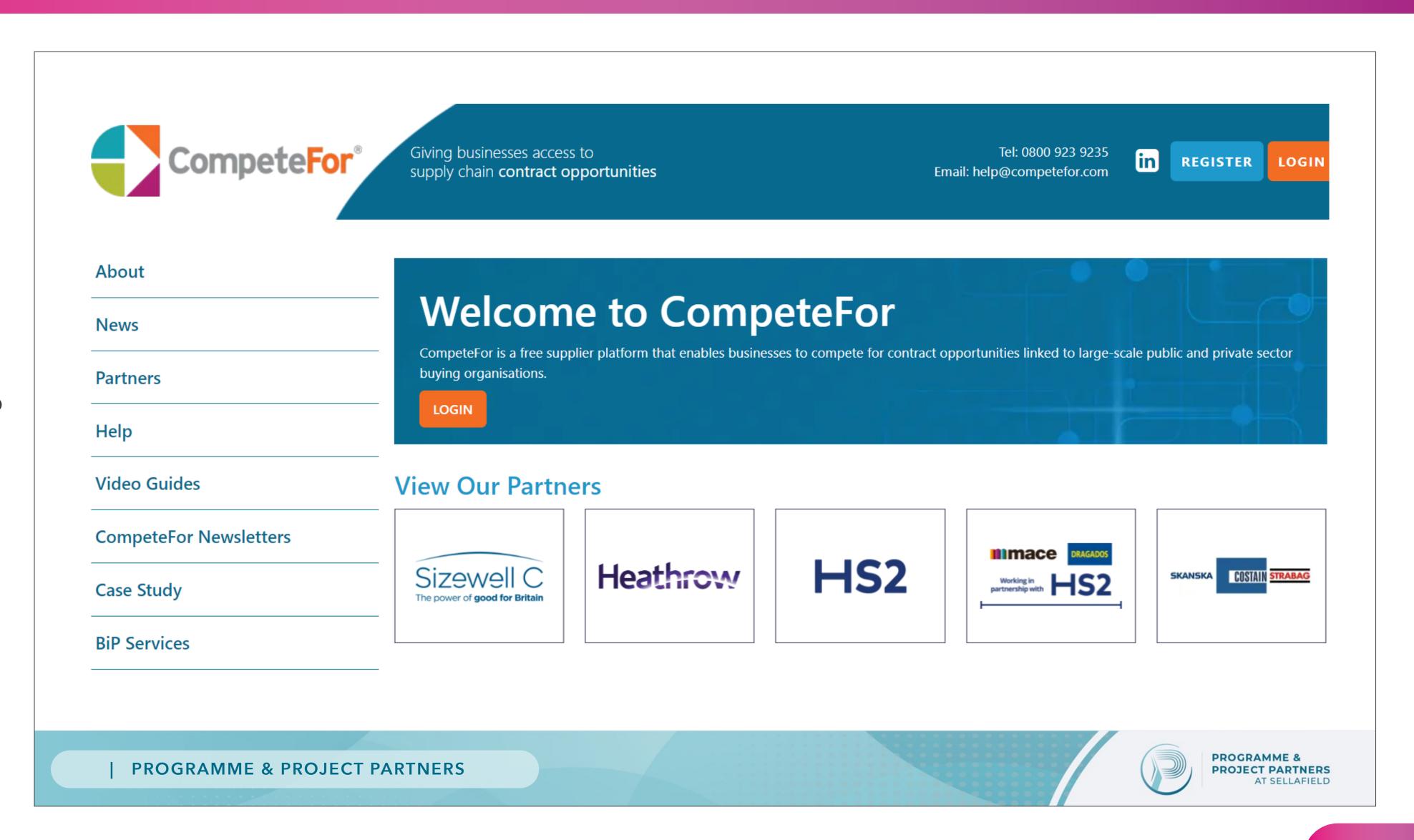
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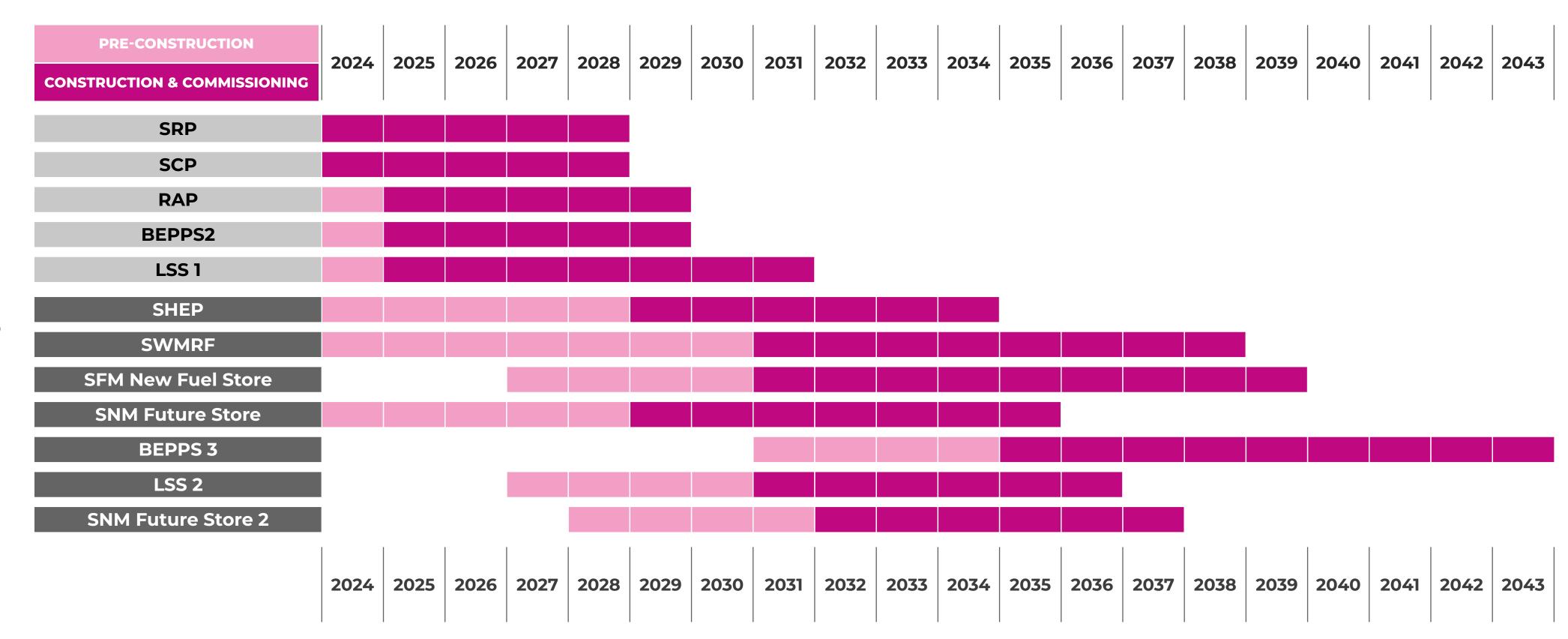
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### **PPP PROJECT PIPELINE 2024**



**WTC 2 Decision TBD** 

**BEPPS 4 Decision TBD** 

**CBF Decision TBD** 



### SHAWN ACKERLAY, WILLIAM KING CONSTRUCTION

**PPP UPDATE** 

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### OUR MATCHMAKER JOURNEY



### WILLIAM KING CONSTRUCTION

### **PPP UPDATE**

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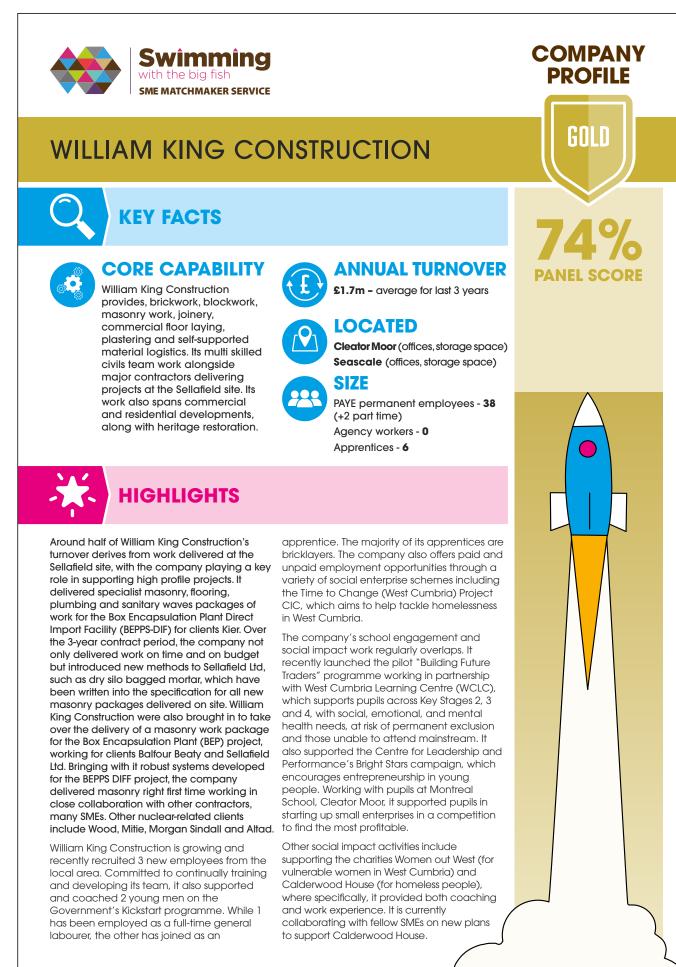
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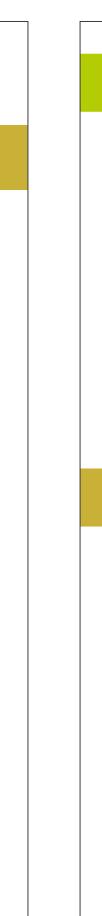
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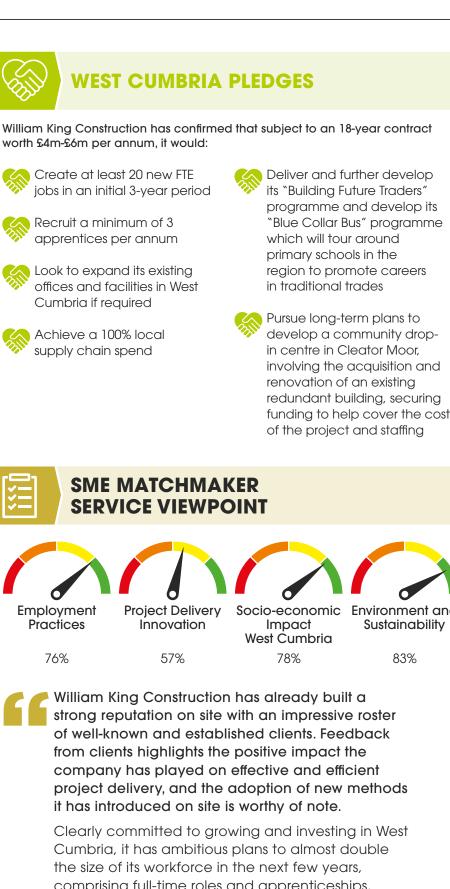
**GROWING WELL UPDATE** 

### **OUR MATCHMAKER JOURNEY**

- Matchmaker overview our experience
- Matchmaker profile – starting point









### CONTACT **DETAILS**

The main contact for William King Construction is

William King, Director

Mob: 01946 448 123

Email: info@ williamkingbrickwork.

Web: williamking construction.co.uk





Sustainability

comprising full-time roles and apprenticeships Its social impact activities are impressive and are in sync with Sellafield Ltd's objectives in this kev area of consideration for KDP bidders

To find out more about the Swimming with the Big Fish SME Matchmaker Service contact Hazel Duhy email hazel.duhy@ solomonseurope.co.uk

05/05/2022

### WILLIAM KING CONSTRUCTION

### **PPP UPDATE**

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### WILLIAM KING CONSTRUCTION

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MATCHMAKER 3.0 – 2024/25 LOOK AHEAD

GROWING WELL UPDATE

### **OUR MATCHMAKER JOURNEY**

Our current position – what has changed since our original MM Profile 'starting point'

	ORIGINAL MM PROFILE CURRENT		THE FUTURE (2025)	
Q COMPANY HEADLINES				
Turnover	£1.7m	£2.9m (1st October 2022 – 30th September 2023)	£4.8m (projected FY 23/24 – Q1 was £1.3m)	
PAYE permanent employees	38	46	60	
Contract staff	0	3	4	
Apprentices / Trainees	6	8	8	
<b>MATCHMAKER SOCIO-ECONOMIC PLEDO</b>	GES			
Office expansion	Pledge	Yes – Phoenix House £10k	Yes – Westlakes £75k	
100% supply chain spend	Pledge	Yes	Yes	
Develop and expand – 'Building Future Traders' and 'Blue Collar Bus' initiatives	Pledge	Yes, but the initiatives have changed slightly (Brick-trainer, etc)	Yes, we aspire to complete in 2024	
Long term plan – Community Drop In Centre in Cleator Moor	Pledge	No	Yes, with support from KDP's	



### MARK SISSON, DELKIA

**PPP UPDATE** 

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MATCHMAKER 3.0 – 2024/25 LOOK AHEAD

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### OUR MATCHMAKER JOURNEY



### **DELKIA**

### PPP UPDATE

**BUILDING THE ENTERPRISE AND OPPORTUNITY PIPELINE** 

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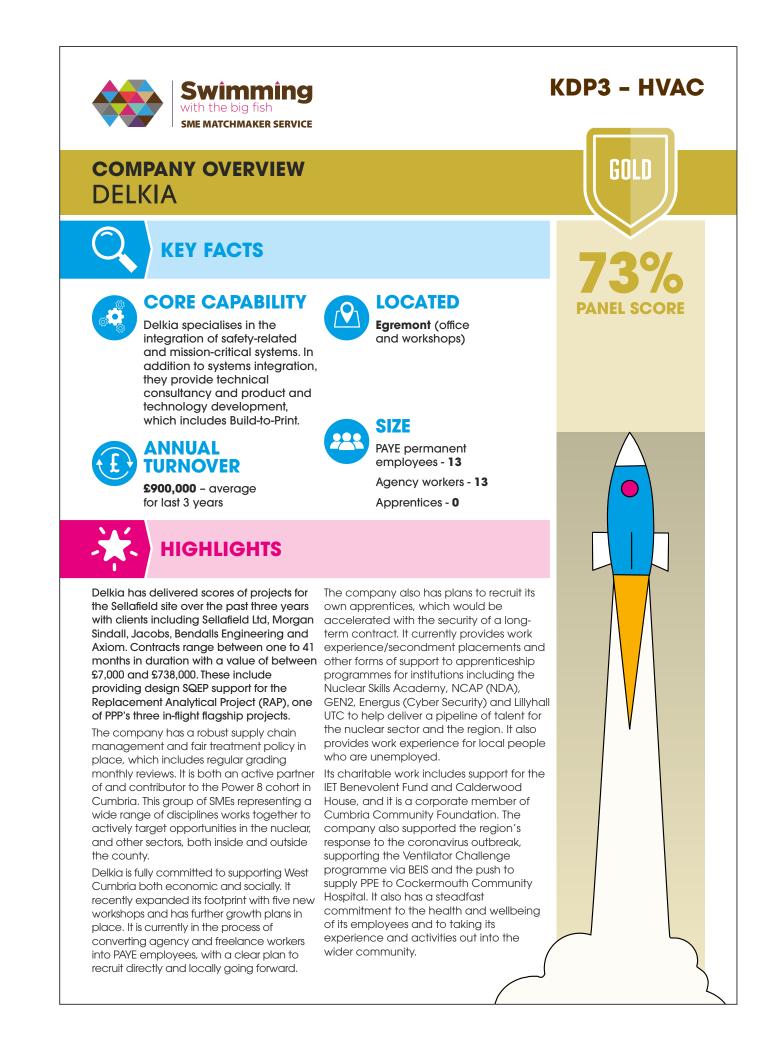
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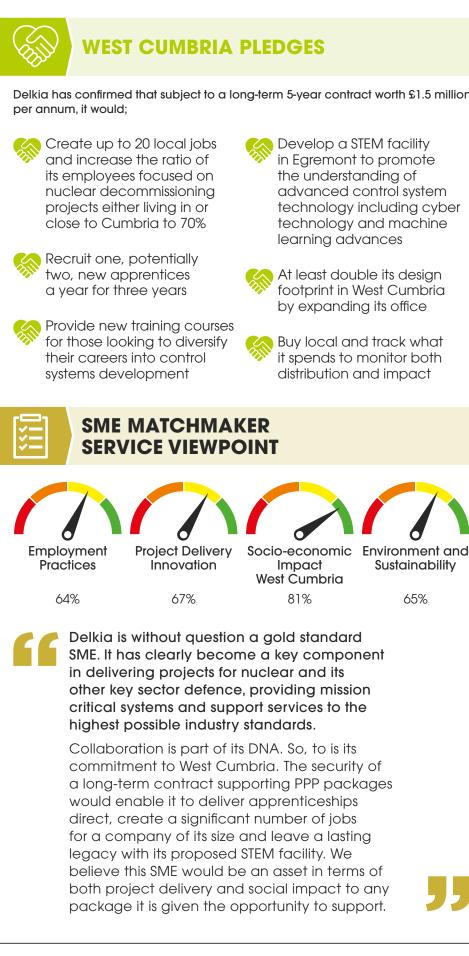
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### **OUR MATCHMAKER JOURNEY**

- Matchmaker overview our experience
- Matchmaker profile starting point









Swimmina with the Bia Fish SME Matchmaker Service

contact Hazel Duhy

email hazel.duhy@

solomonseurope.co.uk

### DELKIA

### **PPP UPDATE**

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MATCHMAKER 3.0 – 2024/25 LOOK AHEAD

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### DELKIA

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MATCHMAKER 3.0 – 2024/25 LOOK AHEAD

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Our current position – what has changed since our original MM Profile 'starting point'

	<b>ORIGINAL MM PROFILE</b>	CURRENT	THE FUTURE (2025)			
Q COMPANY HEADLINES						
Turnover	£0.9m	£7.25m	£15m			
PAYE permanent employees	13	56	100			
Contract staff	13	37	50			
Apprentices / Trainees	0	6	15			
MATCHMAKER SOCIO-ECONOMIC PLEDGES						
Provide new training opportunities into controls systems	Pledge	Yes	Yes			
Develop a STEM facility in Egremont	Pledge	No – planned	No – planned			
Double design footprint in West Cumbria – office expansion	Pledge	Yes - Westlakes Science Park £0.25m	No – planned £2.0m			
Focus on local supply chain spend	Pledge	Yes	No – planned			



### NICK ROBINSON, LEL NUCLEAR

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GROWING WELL UPDATE

### OUR MATCHMAKER JOURNEY



### LEL NUCLEAR

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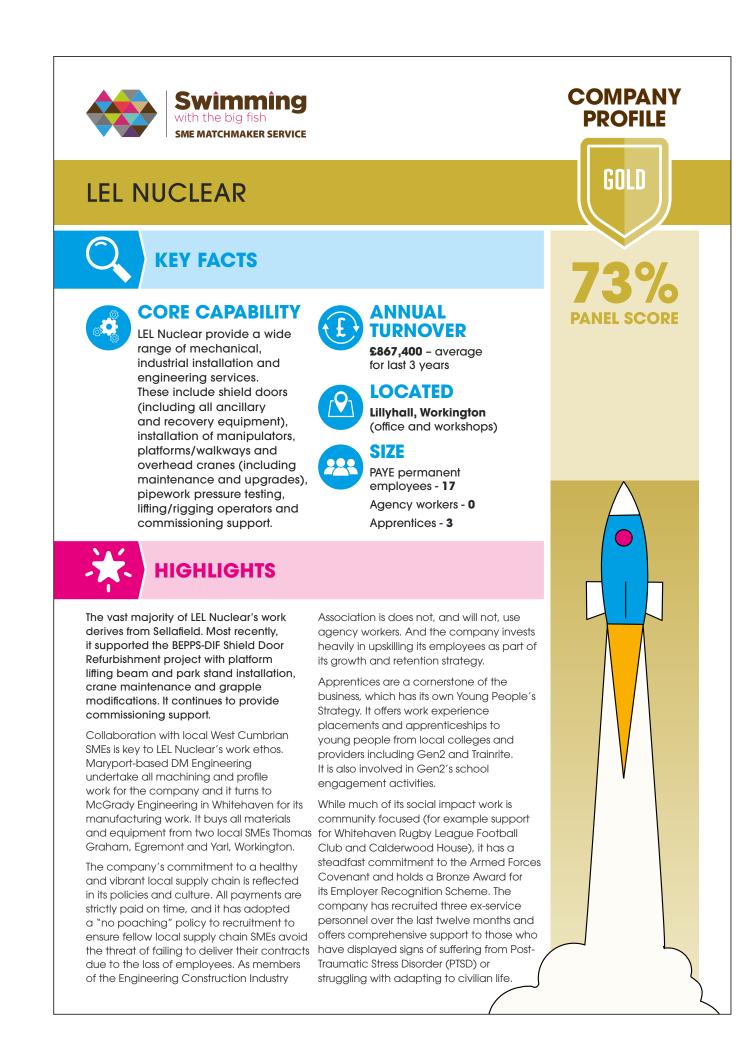
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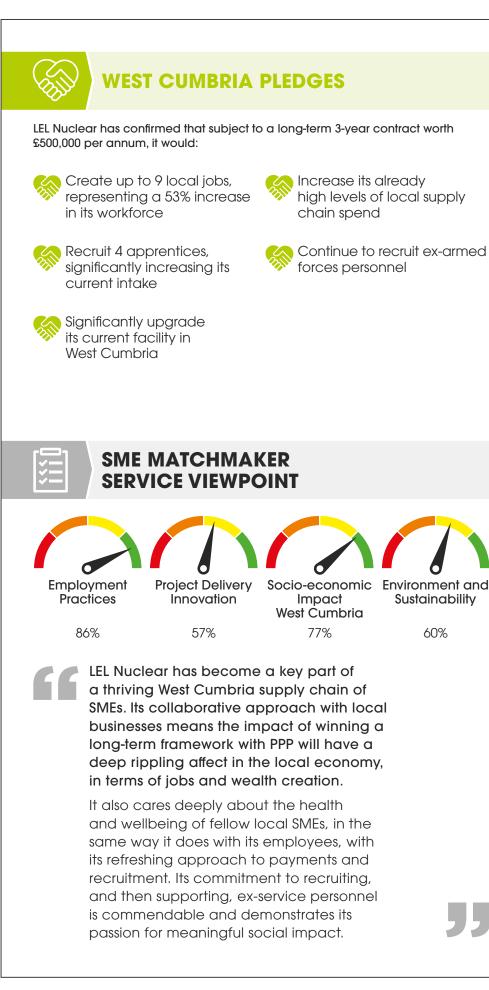
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To find out more about the

Swimming with the Big Fish

SME Matchmaker Service

contact Hazel Duhy

email hazel.duhy@

20/02/2024

on **016973 44905** o

### LEL NUCLEAR

### **PPP UPDATE**

BUILDING THE ENTERPRISE AND OPPORTUNITY PIPELINE

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MATCHMAKER 3.0 – 2024/25 LOOK AHEAD

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### LEL NUCLEAR

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	ORIGINAL MM PROFILE	CURRENT	THE FUTURE (2025)			
Q COMPANY HEADLINES						
Turnover	£0.9m	£1.5m	£4.5m			
PAYE permanent employees	17	21	40			
Contract staff	0	0	0			
Apprentices / Trainees	3	3	9			
Continue to recruit ex-armed forces personnel	Pledge	Yes – 6 people	Yes			
Significantly upgrade its current facility in West Cumbria	Pledge	Yes – extended facilities £70k to date	Yes – further expansion Another £200k planned			
Increase its already high levels of local supply chain spend	Pledge	Yes	Yes			
Recruit more apprentices	Pledge	Yes	Yes			



### **SOLOMONS EUROPE**

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MATCHMAKER 3.0

2024/25 LOOKING AHEAD

DOMINIC DOIG, EWAN PEACOCK AND BEN QUITMAN



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**GROWING WELL UPDATE** 

### MAKING THE DREAM A REALITY

### PPP Matchmaker v the Industry Norm - the Gold Standard

- In this room we have 11 SMEs who have or are about to be awarded long-term 5 year + frameworks (17 separate Frameworks)
- Those SMEs are likely to get
   £95.0m revenue over that period

- Between this group of SMEs alone they are committed to creating 175 local jobs, 75 apprentices, and invest upwards of £3.5m in local facilities
- In addition, a further 22 SMEs will get frameworks, resulting in an estimated further 350 jobs, 150 apprentices, and £6.0m of investment



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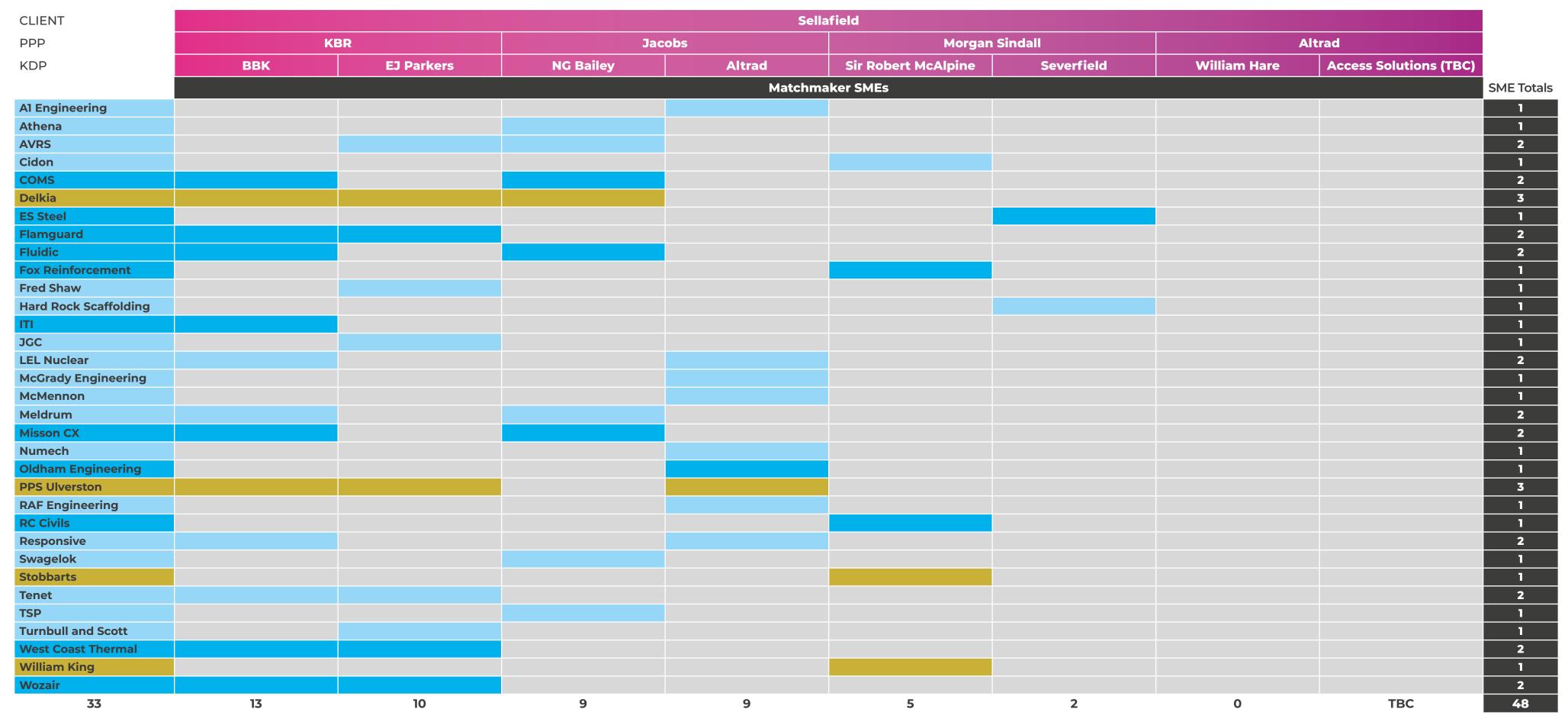
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### **COMPLETE PPP ENTERPRISE MODEL**







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### MATCHMAKER SME CERTIFICATES





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### MATCHMAKER SCOPE

KDP Enterprise KPI agreement

Socio-economic benefits

- KDP Supply Chain / Procurement Plans
- Assessment of KDP spend profile
- Future KDP scope requirements

- KDP and SME relationship management
- MM Dashboard Reports
- Key output SME success stories



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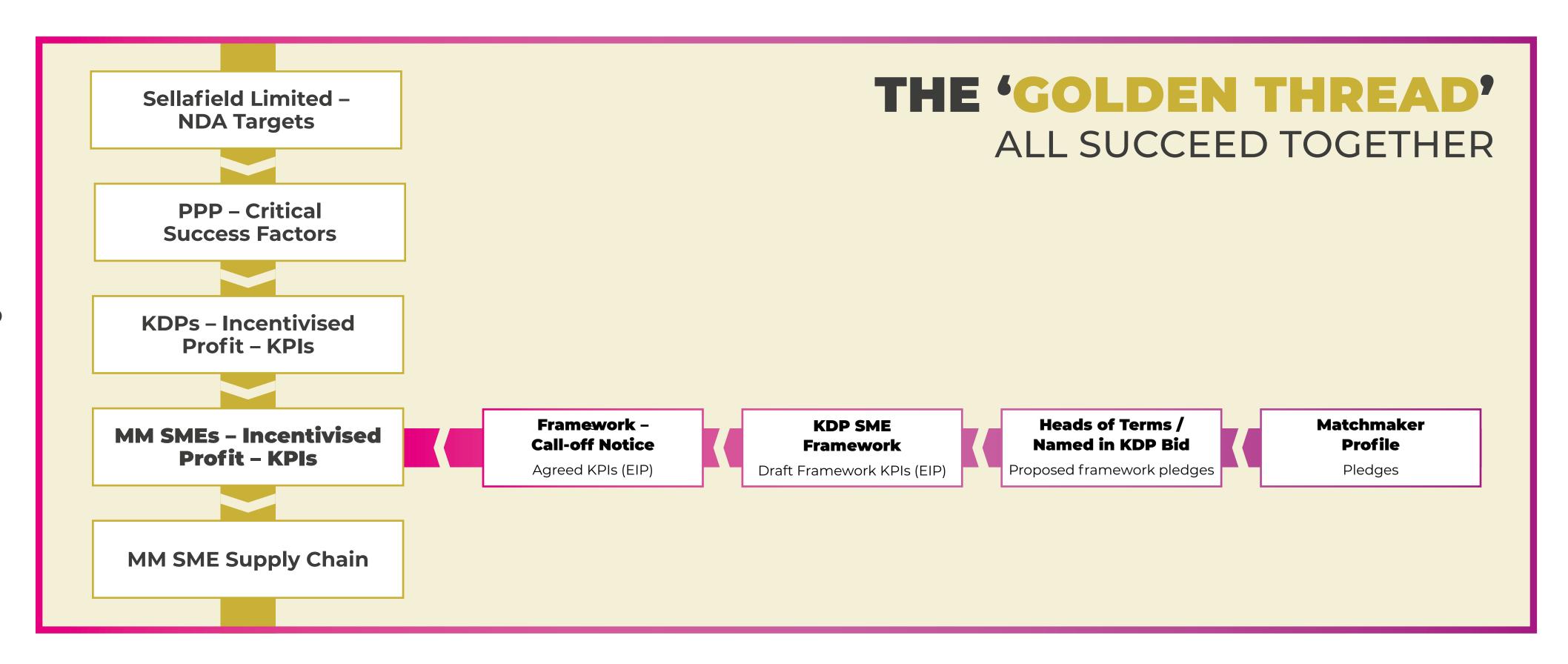
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**GROWING WELL UPDATE** 

### **ENTERPRISE INCENTIVISATION KDPs AND MATCHMAKER SMEs**



PPP Critical Success Factors

■ KDP Enterprise KPIs – MM Input



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### **ENTERPRISE INCENTIVISATION KDPs AND MATCHMAKER SMEs**

- KDP Enterprise KPIs derived from KDP Supply Chain / Procurement Plans
- SME Enterprise KPIs
- MM to help ensure that Enterprise KPIs in Call-Off Notices are appropriate
- Monitor KDP and SME KPI performance



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### **ENTERPRISE INCENTIVISATION KDPs AND MATCHMAKER SMEs**

Example KDP Incentivised Profit 2024/25

	KDPs							
	BBK	EJ Parkers	NG Bailey	Altrad	Sir Robert McAlpine	Severfield	William Hare	TOTALS
Total Forecast PPP Revenue	£25,000,000	£10,000,000	£20,000,000	£30,000,000	£6,500,000	£500,000	£500,000	£92,500,000
Incentivised Profit – Project	£926,000	£370,000	£741,000	£981,000	£241,000	£19,000	£19,000	£3,297,000
Incentivised Profit – Partnering Trades	£463,000	£185,000	£370,000	£491,000	£120,000	£9,000	£9,000	£1,647,000
Incentivised Profit – Enterprise	£463,000	£185,000	£370,000	£491,000	£120,000	£9,000	£9,000	£1,647,000
Incentivised Profit Total	£1,852,000	£740,000	£1,481,000	£1,963,000	£481,000	£37,000	£37,000	£6,591,000



<sup>\*</sup>These are forecast figures for financial year 2024/25 and are used for illustrative purposes only.

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### MATCHMAKER COMMUNICATIONS

- SME Survey data capture and trends
- Matchmaker newsletters
- PPP opportunities procurement plans
- Future QC meetings (May, August and November 2024)





### BEN QUITMAN, SOLOMONS EUROPE

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## GROWING WELL UPDATE



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**GROWING WELL UPDATE** 

### **GROWING WELL**

A Cumbrian mental health charity and organic farming enterprise

Experienced therapeutic growers and mental health support staff offering:

- Rebuilding confidence
- Learning new skills
- Peer support
- Assistance in achieving personal goals, such as returning to employment or education
- One day of support per week for up to a year
- Expanding to 3 sites across Cumbria

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### **WEST CUMBRIA SITE PROGRESS**

Transforming the new Beck Green Nurseries Site will enable us to support 100 people annually in West Cumbria







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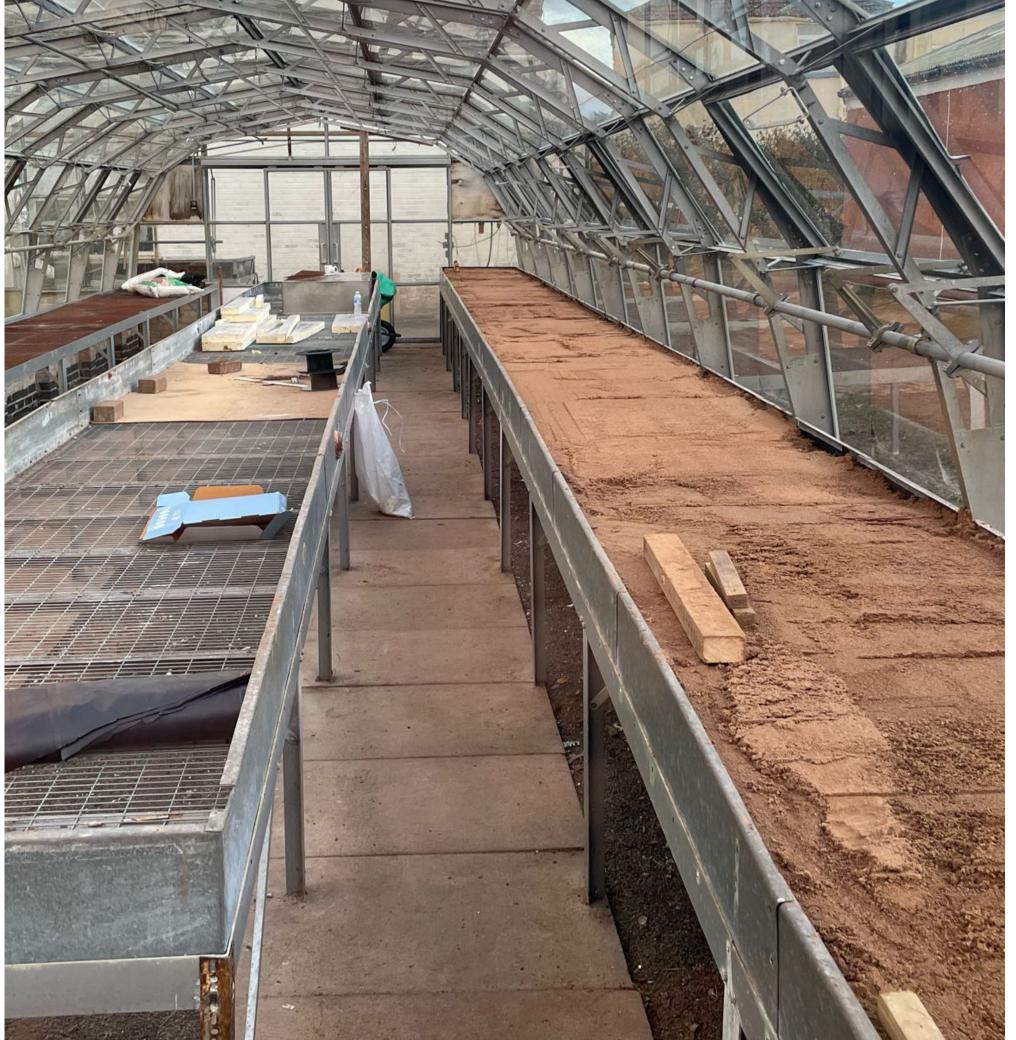
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### SUPPORT FROM SELLAFIELD SUPPLY CHAIN AND MATCHMAKER SMEs

- William King Construction
- APK Construction
- NG Bailey
- Shepley Engineers
- Jacobs
- Altrad Babcock
- West Coast Thermal
- Alpha Engineering
- RC Civils Limited
- Stobbarts Limited

Due to the very limited budget, the project would not have been possible without the goodwill from the supply chain, which has amounted to over £100k.

We are seeking assistance from various trades and skills:

- Gas engineer (one day)
- Plumber (three days)

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- **LEL NUCLEAR**

MATCHMAKER 3.0 – 2024/25 LOOK AHEAD

**GROWING WELL UPDATE** 

### **ALTERNATIVE MEANS OF SUPPORT**

- Referrals
- Corporate Mental Health Days
- Donations of Equipment and Supplies
- Sponsorship and Financial Contributions



**PPP UPDATE** 

BUILDING THE ENTERPRISE AND OPPORTUNITY PIPELINE

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**GET INVOLVED** 

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### THANK YOU FOR COMING

Keep up to date with the Swimming with the Big Fish SME Matchmaker Service at

**Website:** www.solomonseurope.com/blog/tags/swimming-with-the-big-fish

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